

Metamodel Optimization of a Complex, Rural-Urban Emergency Medical Services System

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Abstract

Complex simulation systems, such as those involving emergency medical services (EMS), are often too computationally demanding to be used in optimization problems. Metamodeling is an attractive alternative, in which a sample of system configurations is evaluated using simulation, and a fast predictive model is developed as a surrogate for the slow simulator. Though the metamodeling literature is extensive, there has been little exploration of how much data is required to construct metamodels that can be used to solve optimization problems effectively, particularly in the context of a complicated rural-urban EMS system environment. In this work, the EMS system in northern St. Louis County, Minnesota, is studied, with the goal of discovering station configurations with improved response times. The underlying physical system is complex, with 12 stations spread across both rural and urban areas and a fairly large geographic footprint. A decade of call data is used to develop and validate a stochastic discrete event simulator (DES) for this system, and then the simulator and raw data is used to select realistic station configurations to train the metamodel. Results are first given for just a single station within the system, and then increasingly complex settings are examined culminating with consideration of all 12 stations. Overall, though the metamodeling approach was effective for simpler cases, it requires a tremendous amount of data for larger settings. Specifically for the St. Louis County example, improved configurations were found for the one- and two-station cases, but the amount of data required to produce effective metamodels for the five- and twelve-station versions of the system was computationally infeasible given current DES and optimization heuristic implementations.

Keywords: Emergency medical services, Discrete event simulation, Metamodeling, Particle swarm optimization, Random forest

1. Introduction

An Emergency Medical Services (EMS) department is tasked with responding quickly to the medical needs of people in its community. Especially in life-threatening emergencies, faster response times can translate to higher chances of survival, which makes reducing this time a priority for EMS systems [1, 2]. In particular, organizations and governing agencies, such as the National Fire Protection Association (NFPA), publish guidelines that specify 90th percentile response time thresholds [3, 4]. These response times depend on a system's available resources, including ambulances and staff, as well as the locations of the stations

31 with respect to the calls [5, 6]. It has been shown that adjusting the station locations or available equipment
32 from a finite list of candidate configurations can reduce response times and save lives [2, 7, 8, 4].

33 Many types of models and simulations have been developed to test alternative resource location, allo-
34 cation, and dispatching policies [9, 10, 11]. While mathematical models are fast and can be used to solve
35 optimization problems directly, they are based on many simplifying assumptions. Simulations, including
36 discrete event simulation (DES), are typically much more flexible and better able to approximate such com-
37 plex and interconnected systems, but are more computationally intensive which becomes a limiting issue for
38 large-scale systems. In fact, the computational difficulty entailed in this problem, particularly as encoun-
39 tered in a commercial application, is what motivated the current research. Indeed, attempts to use a DES
40 to directly optimize station configurations under simplified settings were unsuccessful due to memory and
41 connection limitations associated with the large number of simulation runs.

42 Thus, this paper seeks to develop a simplified predictive model, called a metamodel, which only considers
43 the relationship between the basic inputs and outputs of the simulator, rather than accounting for each of the
44 detailed, complex aspects of the simulation. As such, metamodels can be evaluated much more quickly [12]
45 than the DES. The main contribution of the current research, motivated by extensive work on a real EMS
46 system in northern St. Louis County, MN, USA, as well as by a company doing analytics and optimization
47 work for EMS systems, is to study the amount of training data needed to fit a metamodel well enough to
48 usefully optimize station locations. As discussed in Section 2, there is little in the literature addressing the
49 nexus of issues confronted here: optimization using a metamodel built to mimic a DES, which in turn is
50 modeling an underlying complex, rural-urban EMS system. Investigating the amount of data necessary to
51 effectively construct such a metamodel has not been investigated in an EMS simulation setting, and rarely
52 in the metamodeling literature more broadly.

53 The following section presents a review of related simulation and metamodeling work, Section 3 describes
54 the methodology of the present study, and Section 4 contains the results, followed in Section 5 by a discussion
55 of the findings, areas for future work, and a conclusion.

56 **2. Related Work**

57 As mentioned above, many types of models have been developed in the study of EMS systems, with
58 simulation models more flexible and accurate than mathematical models. In particular, discrete event
59 simulation (DES) has been shown to accurately model EMS [1, 13, 14, 15] and other healthcare systems
60 [16, 17, 18, 19, 20]. DES is a method of modeling complex systems comprised of events in time, in which the
61 system remains unchanged between events. It is relatively adaptable and can handle constrained resources,
62 and it has been the most common simulation tool used to model EMS systems [11, 21], in comparison to
63 continuous or constant time-step simulations [22]. Agent-based simulation (ABS), or a combination of ABS
64 and DES, has also been used to model EMS systems as it can track and model the movement of ambulances
65 in the system in more realistic and complex ways [22, 23, 24, 25] than DES alone.

66 These simulators can then be used to compare how various system configurations affect response times
67 for an EMS system [26, 27, 28, 29, 30]. In the review by Li et al. [10], the authors include an overview of
68 simulation techniques used to test different policies for the allocation and deployment of ambulances and
69 compare multiple pre-defined ambulance location configurations, but do not consider a full optimization
70 of station locations. Aringhieri et al. [11] provides a review of EMS ambulance location, relocation, and
71 dispatching policy problems, including the use of simulation models and specifically DES. Of particular
72 interest to the present work, the study by Mason [31] explores a simulation-optimization of vehicle base
73 locations, but only performs a local optimization by perturbing existing station locations. Additional research
74 has been performed specifically for EMS systems in heterogeneous rural-urban regions. Rather than treating
75 all areas equivalently and only considering response time, models have been developed that vary response
76 time and survival targets in different areas [32, 33, 34, 35], or employ additional optimization objectives
77 such as maximizing coverage or survival [36, 37] in order to balance efficiency and equity throughout the
78 system. As seen in these papers, although simulation allows for more flexibility and accuracy in modeling
79 EMS systems, especially complex rural-urban systems, the added computational expense has limited the
80 optimization of station locations to simply selecting from pre-defined candidate locations or implementing a
81 local optimization procedure.

82 The use of metamodels as a surrogate for the simulation model can simplify the underlying structure
83 while hopefully maintaining high accuracy to enable a full optimization. To be more specific, a metamodel is
84 a predictive model that is trained by runs of the simulator at a diverse set of system configurations. Then, if
85 enough information is provided by the simulations, the metamodel effectively mimics the much more complex
86 and computationally difficult simulator and can be used for decision-making and even optimization. In recent
87 years, metamodeling has been widely studied, and for EMS systems has been used to compare and optimize
88 both response times and survival rates by changing ambulance locations [38] and dispatch policies [39]; these
89 models were based on agent-based simulators. More generally, comparisons of different types of metamodels,
90 such as regression splines, kriging, artificial neural networks, and random forests, as well as different sampling
91 approaches, including space-filling designs and adaptive sampling, have been conducted in many contexts on
92 a variety of simulators [40, 41, 42, 43, 44, 45], including discrete event simulators [46, 47]. Depending on the
93 context of the problem and the ultimate goal, the recommended model and approach varies. In a comparison
94 of several metamodeling strategies, for discrete event simulators of EMS systems, Hopkins and Smucker [48]
95 found that k-nearest neighbors and random forest models yield the highest accuracy and predictive power.

96 The goal in metamodeling is to create a highly accurate model using the least amount of training data,
97 since this training data is expensive to obtain. Jin et al. [49] was an early researcher of metamodel per-
98 formance using different sample sizes and problem complexities. For large scale problems with at least ten
99 predictors, the authors compare the accuracy of three sample sizes – scarce, small, and large – using R^2 ,
100 relative average absolute error (RAAE), and relative maximum absolute error (RMAE). The samples are
101 generated using Latin hypercubes, with sizes determined as functions of the number of parameters p , ranging

102 from $3p$ to $3(p+1)(p+2)/2$. They found that the accuracy tended to increase as sample size increased,
103 with average R^2 values near 70 for the large scale, nonlinear problems. Yang et al. [50] compared the RMSE
104 of five types of metamodels fit using training sets with sizes ranging from $3p$ to $36p$, where $p = 4$, for a
105 complex, nonlinear finite element model. Similarly, Kim et al. [51] studied the accuracy of metamodels built
106 on samples of $3p$, $5p$, and $7p$ points using RMSE for sample mathematical problems with two through eight
107 predictor variables. Kianifar and Campean [52] provided a recent, comprehensive literature review of meta-
108 modeling techniques with the goal of creating a guide for engineering professionals; the authors compared
109 many facets of metamodeling for several mathematical-based engineering problems, including two different
110 samples sizes (10- and 30-times the number of predictors), using a normalized RMSE. The general consensus
111 for these studies was that increasing the sample size resulted in higher accuracies, but at varying rates for
112 different model types, problem complexities, and error types. Other studies have compared the accuracy of
113 simulation-based metamodels built on several pre-defined sample sizes, typically ranging from several dozen
114 to several hundred training points, and occasionally reaching a thousand points [53, 54, 55, 56, 57, 58]. One
115 exception is Ding and Zhang [59], who explored large-scale simulation metamodeling in settings with 10, 20,
116 50, and 16,675 predictors, and tested sample sizes ranging from 200 points to 30,000 points. They compared
117 the RMSE at increasing sample sizes using multiple sampling designs, and generally found sharp decreases in
118 errors that eventually plateaued; however, the authors focused on metamodeling for simulation prediction,
119 rather than optimization where alternative methods may be more efficient.

120 Once a metamodel is constructed, it can be used to solve optimization problems, as in Osorio and Chong
121 [54] who optimize signal plans in simulation-based transportation systems, and Ju et al. [56], who optimize
122 turbomachinery designs in Monte Carlo simulation problems. Zeinali et al. [60] created a metamodel
123 to approximate a DES for emergency departments with the goal of minimizing patients' waiting times,
124 and discovered a resource configuration that reduced waiting times by 48% for a particular hospital. The
125 metamodel was fit using fewer than 100 points, and the near-optimal solution was found quickly.

126 Unlike the existing literature, the current research seeks to optimize the location of the EMS stations
127 over a continuous region rather than over a finite list of candidate locations or a perturbation of the existing
128 system. To accomplish this, metamodels are fit over the underlying simulation, using as input only the
129 locations of the EMS stations. The question considered is: How much training data is required to obtain
130 metamodels reliable enough for use in optimization? Due to the intrinsic, interconnected nature of the
131 rural-urban EMS system considered, the problem is significantly more complicated than the studies in the
132 current literature and requires substantially more data. Further, because traditional, commonly-used space-
133 filling designs are not practical in this setting since they waste computational resources on illogical station
134 configurations, alternative sampling methods must be considered.

135 **3. Data and Methods**

136 In order to evaluate the efficacy of this metamodeling approach and determine the amount of data needed
137 to obtain useful results, consider four versions of a case study, each of increasing complexity. These include a
138 simple setting with one station, a two-station setting that accounts for the interaction of stations, and a full
139 twelve-station setting to model at least a simplified version of the entire EMS system of northern St. Louis
140 County, Minnesota (results for an intermediate five-station scenario are also reported in the Supplementary
141 Material). For each situation, a DES was created and a number of samples of station configurations were
142 generated to run through the DES. This resulted in a simulated 90th percentile for each configuration that
143 was then used as the response for the fitted metamodel. Once fit, the metamodel and particle swarm
144 optimization were used to generate a set of potentially optimal station configurations, which were then
145 validated on the DES. If improvements in the metamodel and proposed configurations could be expected,
146 the process repeated with a larger sample size, as illustrated by Figure 1.

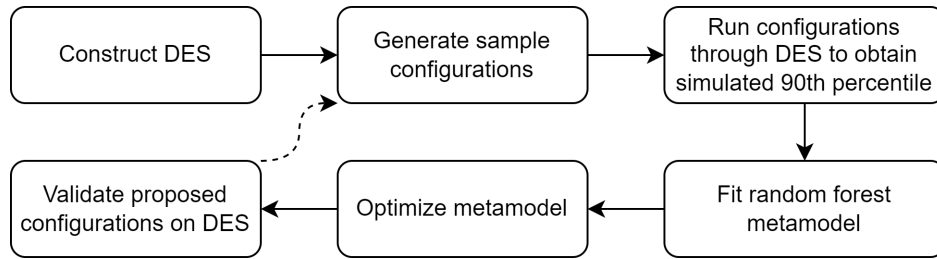


Figure 1: Flowchart of the methodology used in this article.

147 All data cleaning, simulation, model fitting, and optimization was done in R [61]. The packages `tidyverse`
148 [62], `simmer` [63], `osrm` [64], `caret` [65], `randomForest` [66], and `pso` [67] were used extensively.

149 *3.1. Data Handling*

150 The data for this study was provided by Allen Lewis, Fire Chief and Emergency Manager of the Virginia
151 Fire Department in Virginia, Minnesota. Calls related to medical emergencies between 2009 and 2019 were
152 included, extracted from two sets of data. Calls collected between December 27, 2009 and April 3, 2016
153 were reported weekly, while those collected between January 1, 2018 and December 30, 2019 were reported
154 daily. For every call, the date (or week), type of emergency, radio name of the responding vehicle, address,
155 latitude, and longitude were recorded, along with the time that the call arrived as well as the times that the
156 vehicle was dispatched, enroute, on scene, and cleared from the emergency.

157 Several additional variables were constructed based on the data. Both the station and vehicle type of
158 the responding vehicle were extracted from the radio name; ambulances, Medical Response vehicles, and
159 Battalion Chief vehicles were classified as “EMS”, while other vehicles were recorded as “Fire”. A binary
160 city variable marked calls that were located in the cities of Virginia, Mountain Iron, Hibbing, Ely, Eveleth,
161 or Chisholm and within 5 miles (8.1 km) of the station as true, while others were marked false. The time

162 of day was recorded as “early morning” for calls arriving before 6:00 a.m., “morning” for calls arriving
 163 before noon, “afternoon” for calls arriving before 6:00 p.m., and “evening” for other times. The season was
 164 recorded as “winter” for calls arriving from December to February, “spring” for those arriving from March
 165 to May, “summer” for those arriving from June to August, and “fall” for those arriving from September to
 166 November.

167 To obtain accurate and reliable data for this study, the data was cleaned using the following procedures. In
 168 all, three datasets were constructed from the raw data. The first dataset, denoted A, omits calls with missing
 169 locations and missing or illogical times. It also omits calls whose times were judged to be unreasonable,
 170 when compared to the OpenStreetMap time. Dataset A is the most filtered set of calls (Table 1) and is
 171 used whenever it is necessary to have a set of calls with reliable times. More details regarding Dataset A are
 172 provided in Section 1 of the Supplementary Material. Another dataset, denoted B, was generated to assess
 173 the call frequency over time by computing the difference in call arrival times between unique emergencies.
 174 Only the 2018 and 2019 call data was used, as earlier data was reported weekly and not daily. Time of day
 175 and season variables were also computed as described above based on the arrival times. Finally, dataset C
 176 consists of call locations from the entire decade of call data. A binary city variable marked calls that were
 177 located in any city (Virginia, Mountain Iron, Hibbing, Ely, Eveleth, or Chisholm) as true, while others were
 178 marked false.

179 Together, these three datasets served as the foundation for the simulation and analysis of each version
 180 of the case study. Based on the number of stations in each scenario, datasets were filtered to include a
 181 subset of the responding stations. The one-station setting only accounted for the Virginia station; the two-
 182 station version added the Eveleth station; and the twelve-station setting encompassed the full system which
 183 includes the Aurora, Babbitt, Bois Forte, Buhl, Chisholm, Cook, Ely, Eveleth, Hibbing, Orr, Tower, and
 184 Virginia stations. (A five-station scenario is included in the Supplementary Material which includes Virginia
 185 and Eveleth as well as the Hibbing, Buhl, and Chisholm stations.) The two largest stations, Virginia and
 186 Hibbing, had four ambulances, while all other stations had two ambulances. Table 1 shows the amount
 187 of data in each dataset for each scenario based on this data handling. These sets of calls, locations, and
 188 available ambulances were used as the basis for the discrete event simulator described next.

Scenario	Dataset A	Dataset B	Dataset C	
	(Calls)	(Calls)	(Calls)	(Unique Locations)
One Station	6,240	8,788	22,335	5,285
Two Station	7,129	10,333	27,877	6,461
Five Station	16,524	18,768	49,640	11,588
Twelve Station	19,625	23,233	64,847	15,956

Table 1: Number of calls used for each dataset in each case study. Dataset A is filtered in order to have calls with reliable response times. Dataset B is a set of calls used to measure frequency and time between calls. Dataset C is a complete set of call locations.

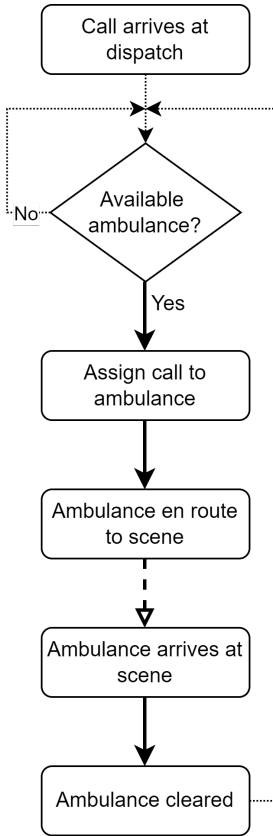


Figure 2: Discrete Event Simulation process. The various aspects of the response time are denoted by solid arrows. The travel time is denoted by the dashed arrow.

As described in the previous section, discrete event simulation (DES) is common in the EMS space. In this work, the use of DES is motivated by its appropriateness to the problem as well as collaboration with Levrum Data Technologies, a fire and EMS analytics company that employs similar tools. Thus, to model the EMS system, a DES was built using the `simmer` package [63] which corresponds to the first step in Figure 1. In an EMS system, the specific events modeled by the DES include the call arriving to the dispatcher, the dispatcher assigning an ambulance, the ambulance leaving for the scene, arriving at the scene, and being cleared from the emergency, as seen in Figure 2. The coordinates of the stations are the input to the DES, and the ambulances are the constrained resources. For this analysis, stations were assigned either two or four ambulances based on the current resources in Northern St. Louis County. Once a call arrives and is assigned to a station, an ambulance is seized until the call is cleared. If no ambulances are available, the call is queued and waits until a vehicle is cleared for the one-station case, or is assigned to the next closest station for the more complex cases. The location of the call is randomly selected from a list of all locations found in dataset C.

The time between call arrivals, dispatch to assignment times, assignment to enroute times, and onscene to clear times are randomly generated from gamma distributions and are represented by the solid arrows in Figure 2. These distributions were investigated in case they varied as a function of variables like time of day and time of year. The distribution for time between call arrivals was found to be based on time of day and season; assignment to enroute times based on time of day and vehicle type; and the dispatch to enroute and on scene to clear times based upon the binary city variable and vehicle type. As an example, the shape and rate parameter values for the gamma distributions used in the one-station setting are provided in Table 2. The remaining time needed to build the DES is the travel time, represented by the dashed arrow in Figure 2. This was estimated using a linear regression model that calibrated the OpenStreetMap times to realistic emergency response travel times, while accounting for variables like time of day and season. Based on a prediction interval from this regression analysis, a distribution was constructed from which the travel time was drawn. Further details are provided in the Supplementary Material, Section 2.

Putting all these fitted distributions together, the DES was constructed and run for one simulated year. The response time for each generated call was calculated as the difference in time between the call being assigned to a station and the ambulance arriving at the scene. Then, for a given configuration, the 90th

225 percentile of the response times was computed across all calls since this is the primary metric of interest. In
 226 Section 3 of the Supplementary Material, the simulated 90th percentiles are compared to the 90th percentiles
 227 based on the historical data. Overall, the simulation provides response time distributions that are very similar
 228 to those found in the data.

Time Difference	Factor Levels	Early Morning		Morning		Afternoon		Evening	
		Shape	Rate	Shape	Rate	Shape	Rate	Shape	Rate
Call Arrival	Spring	1.271	0.007	0.768	0.005	0.889	0.010	1.106	0.011
	Summer	1.501	0.008	0.842	0.005	1.043	0.012	1.180	0.012
	Fall	1.234	0.007	0.745	0.005	0.972	0.011	1.208	0.013
	Winter	1.428	0.008	0.774	0.005	1.055	0.013	1.243	0.013
Assignment to Enroute	EMS Vehicle	1.572	0.817	0.824	0.468	0.952	0.868	1.191	0.943
		In City				Not in City			
		Shape	Rate	Shape	Rate	Shape	Rate	Shape	Rate
Dispatch to Enroute	EMS Vehicle	2.578		1.108		1.992		0.677	
Onscene to Clear	EMS Vehicle	1.789		0.031		1.617		0.022	

Table 2: Parameter values for the gamma distributions used in the discrete-event simulator at each factor level combination.

229

230 3.3. Metamodeling

231 Once constructed, the DES was used to generate a set of training data for the metamodeling process.
 232 This data came from a set of sample configurations that were run through the DES in order to obtain the
 233 simulated 90th percentiles, as illustrated in the second and third steps of Figure 1. Using the latitudes and
 234 longitudes of the station locations as inputs and the simulated 90th percentiles as outputs, the random forest
 235 metamodels were fit. Since the DES takes time to run, the goal is to fit the metamodels on the smallest set
 236 of training data that still yields accurate and informative results. Table 3 shows each of the training data
 237 sample sizes considered for the four settings.

Scenario	Sample Sizes
One Station	50, 100, 200, 300, 400, 500, 1000
Two Station	500, 1000, 2000, 3000, 4000, 5000
Five Station	2000, 10000, 50000
Twelve Station	5000, 10000, 50000

Table 3: Sample sizes studied for each version of the case study. Note that the five-station case is treated in the Supplementary Material.

238 Intuitively, a well-situated configuration that reduces the 90th percentile of response times would have
 239 stations located in the vicinity of the majority of calls, yet still spread throughout the region. Thus, rather
 240 than using a space-filling design to generate sample locations, a weighted sampling technique was used based

241 on the spatial density of calls. This allows for more sample data in the intuitive locations, increasing the
 242 precision of the results in these areas. The spatial density of the calls were computed from dataset C using the
 243 `density.ppp` function of the `spatstat` R package [68], which increased the probability of choosing station
 244 locations in areas that have many emergency calls and decreased the probability of choosing irrelevant station
 245 locations. Details of the density estimation are provided in Section 4 of the Supplementary Material.

246 The one- and two-station versions simply selected one or two locations from this density for each con-
 247 figuration to generate the samples. For the twelve-station case (as well as the five-station scenario in the
 248 Supplementary Material), an additional constraint was added that forced all locations in a configuration to
 249 be at least four miles (6.4 km) apart, which is the distance between the two closest stations in the current
 250 configuration. This constraint was implemented due to the extremely high density of calls in the city of
 251 Virginia, which resulted in many configurations with several stations in very close proximity. While this
 252 added constraint introduces some limitations in the fitted metamodels, it allows for more exploration of
 253 intuitive configurations—those with stations spread throughout the region—while requiring less data. A
 254 brief exploratory study comparing several alternative sampling techniques is provided in Section 5 of the
 255 Supplementary Material, which found that using the constrained weighted technique ultimately resulted in
 256 the most promising proposed station configurations.

257 Once the sample of input configurations was generated, a random forest model was fit as the metamodel
 258 for each of the sample sizes considered, corresponding to the fourth step of Figure 1. Random forests were
 259 chosen due to their high predictive power in EMS settings [48]. Details on the implementation of the random
 260 forest are provided in Section 6 of the Supplementary Material.

261 3.4. Optimization

Optimizing the locations of the stations using the metamodel was attempted, via particle swarm opti-
 mization (specifically SPSO 2007), in order to find the station configuration that the metamodel predicts will
 have the shortest 90th percentile response time. Corresponding to the fifth step in Figure 1, this technique
 is based on a swarm of several configurations, called particles. The metamodel is evaluated for each particle,
 and the latitude and longitude of each station in the particle are assigned a velocity. The particles then
 move around the search space based on these velocities and are reevaluated by the metamodel, continuing
 until the global optimum is found. In particular, the optimization problem can be specified as follows:

$$\begin{aligned}
 &\text{Minimize } f(lat_1, long_1, lat_2, long_2, \dots, lat_K, long_K) & (1) \\
 &s.t. (lat_i, long_i) \in (\min_{n \in \mathcal{C}} y_n, \max_{n \in \mathcal{C}} y_n) \times (\min_{n \in \mathcal{C}} x_n, \max_{n \in \mathcal{C}} x_n), i = 1, 2, \dots, K
 \end{aligned}$$

262 where f is the metamodel-predicted 90th percentile of the response times for a configuration with K stations,
 263 $K = 1, 2, 5, 12$; station k is located at latitude lat_k and longitude $long_k$; x_n and y_n are the longitude and
 264 latitude of call n in dataset C; and \mathcal{C} is the set of all row indices in dataset C. Additional details of the
 265 PSO specification can be found in Section 7 of the Supplementary Material. Note that while the data used

266 to fit the models included a distance constraint between stations for the five- and twelve-station cases, the
267 optimization procedure did not, allowing stations to become close or even overlap.

268 Given the highly nonlinear and black-box nature of f , optimization in this setting is limited to the use
269 of heuristics. Techniques including genetic algorithms [2, 69], tabu search [6], ant colony [10], and PSO
270 [70], have been used to optimize models relating to EMS station locations and ambulance deployment, with
271 GA and tabu search as the most popular methods [10]. In more general applications, comparisons between
272 heuristics have often found PSO or GA to be the most promising techniques [21, 71, 72, 73], with PSO shown
273 to more consistently find global optimal solutions. Thus, PSO is a reasonable approach to use in this setting.

274 For this study, the heuristic was run for each metamodel using 100 different initializations, with each
275 procedure terminating after 50 iterations passed without improvement in the objective function. This tech-
276 nique provides a set of up to 100 different station configurations that, ideally, have low metamodel-predicted
277 90th percentile response times. Rather than proposing a single solution, it provides a set of configurations
278 allowing for additional exploration and visualization of trends, which is desired since the use of metamodels
279 has been shown to find improved, but not necessarily optimal, solutions for the underlying simulation system.

280 3.5. Validation

281 As the final step in Figure 1, each location proposed by the 100 metamodel optimizations of station
282 locations (Section 3.4) was tested on the DES and compared to the current configuration. Due to the inherent
283 randomness in the simulator, the configurations were run several times and the average 90th percentile
284 response time was calculated. To start, the DES was run 100 times for the current station location and
285 the mean and standard deviation of the 90th percentile response times were computed. Next, a simple
286 statistical power analysis was conducted to determine how many runs of the DES were needed in order to
287 detect differences of at least 30 seconds compared to the mean 90th percentile of the current station location,
288 with 90% power and a significance level of 0.05. The DES was then run for each of the station configurations
289 proposed by the optimization procedure, and average 90th percentile response times and corresponding 95%
290 confidence intervals were compared to those from the current system.

291 Note that since the metamodels for the twelve-station case were substantially more complex than for the
292 simpler cases, a majority of the 100 optimization procedures resulted in different configurations. Further,
293 these simulations took additional time to run, so each proposed configuration was tested on the DES only
294 once to start. Then, based on this single run, the configurations with a simulated 90th percentile below the
295 upper 95% confidence interval bound for the current configuration were run on the DES additional times
296 using the findings from the sample size analysis. Finally, the means and 95% confidence intervals of the
297 simulated 90th percentile of response times were computed for these proposed configurations and compared
298 to the current system.

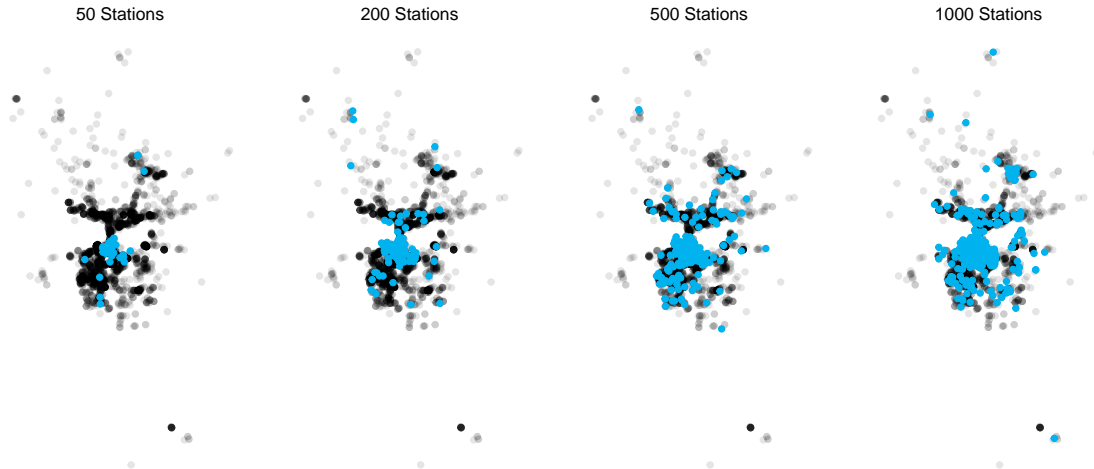


Figure 3: Sample locations (in blue) used as inputs for the one-station setting metamodels, overlaid on the historic call locations (in black).

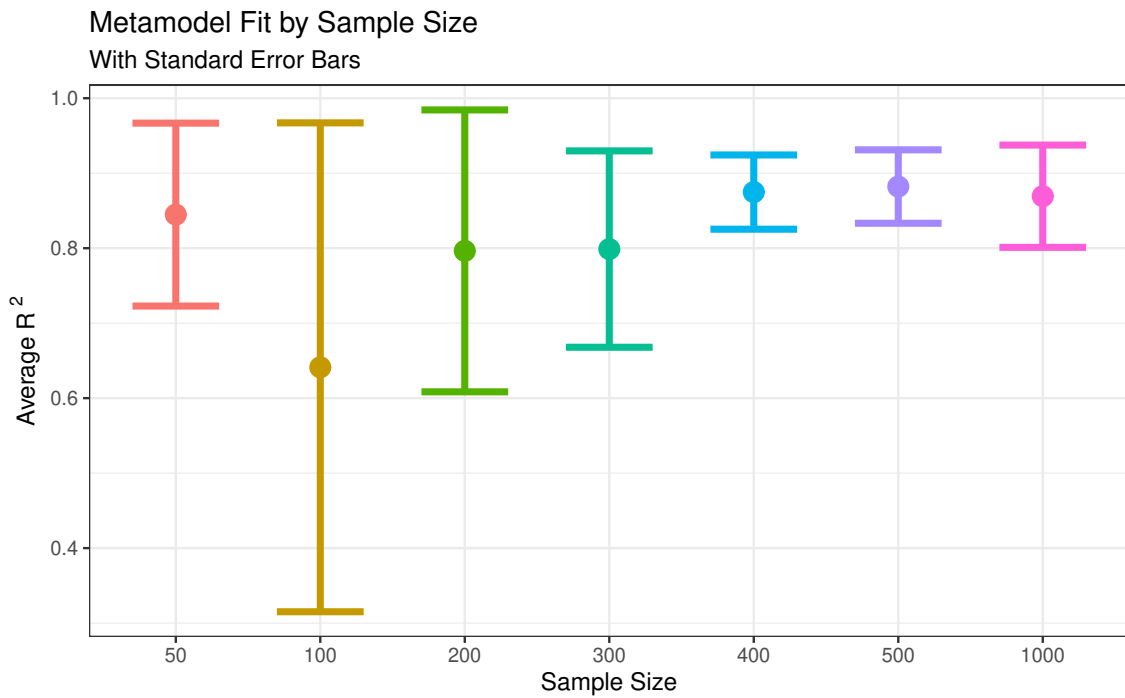
299 4. Results

300 Using the methodology described in Section 3, this section reports on the results for the study of meta-
 301 modeling as a strategy to perform optimization in a complex simulation environment. Included are the
 302 one-, two-, and twelve-station scenarios (with a five-station version in the Supplementary Material) so that
 303 metamodeling data needs can be better understood in increasingly complex environments.

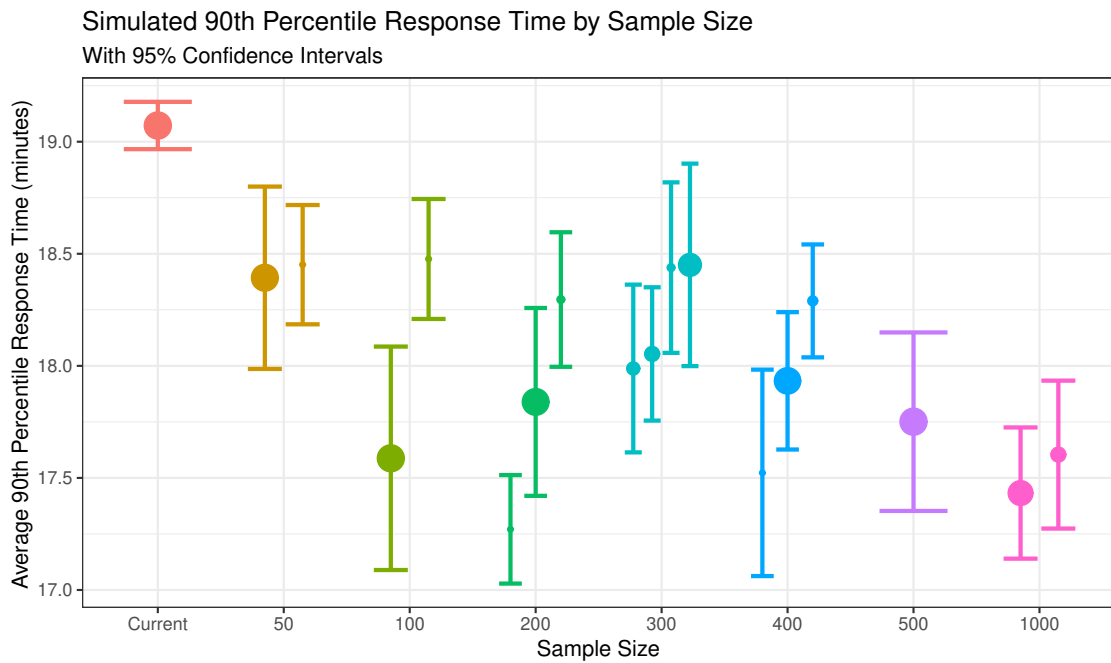
304 4.1. One Station

305 In order to fit a random forest metamodel over the DES, weighted samples of seven incremental sizes
 306 were generated as inputs, as described in Section 3.3. Figure 3 shows the samples of size 50, 200, 500, and
 307 1,000 in blue on top of all possible call locations shown in black. For samples of 200 and fewer locations,
 308 the stations were primarily located in the center of the region, while increasing the sample sizes to 500 or
 309 1,000 expanded the coverage to the outlying areas as well. The DES was then run at each location, each
 310 run resulting in a corresponding 90th percentile response time. The metamodel, then, was fitted to each
 311 simulated dataset using the station locations as inputs and the 90th percentile response times as outputs.
 312 Figure 4a shows the goodness of fit of the models by sample size using the cross-validated R^2 of the selected
 313 random forest metamodel along with standard error bars. Although the R^2 is relatively high for a sample
 314 size of 50, it drops to a mean of 64% for a sample size of 100. It then approaches 80% for samples of size
 315 200 and 300 before peaking with values around 88% for the larger sample sizes. The variability in the R^2
 316 values is smallest for samples of size 400 and above.

317 Next, the station locations were optimized using each of the seven metamodels, the particle swarm
 318 optimization procedure, and 100 different initializations, which resulted in a set of proposed station locations.
 319 Each of these locations with a unique 90th percentile based on the metamodel, as well as the current location,



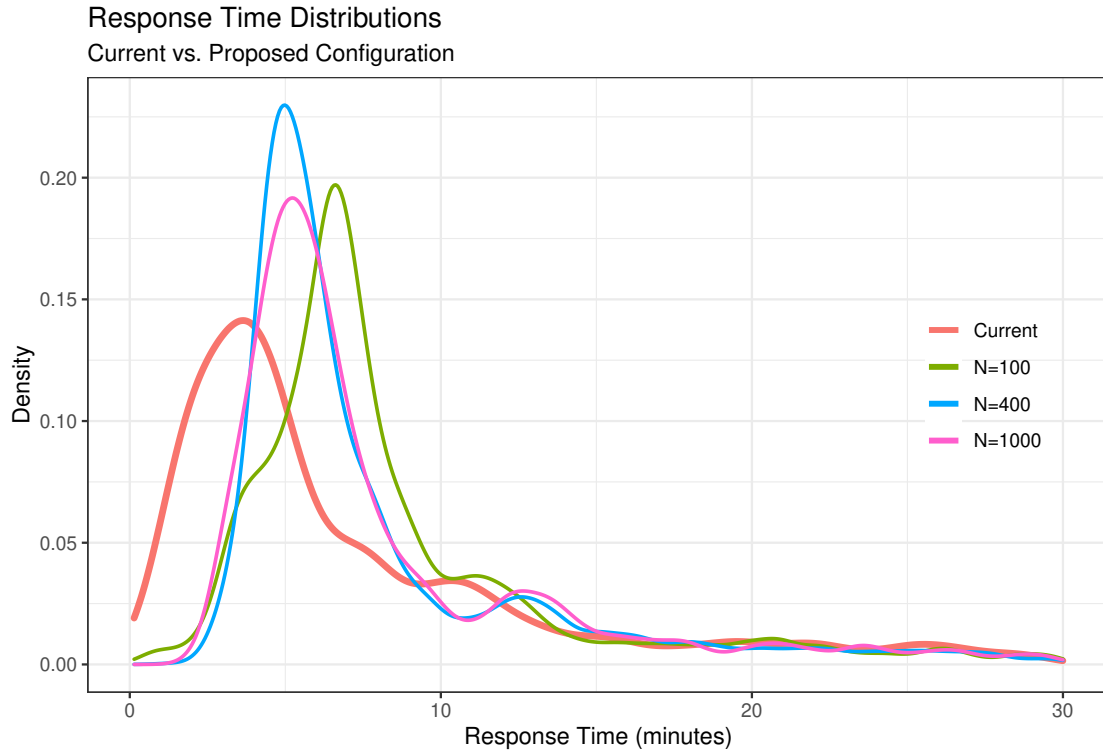
(a)



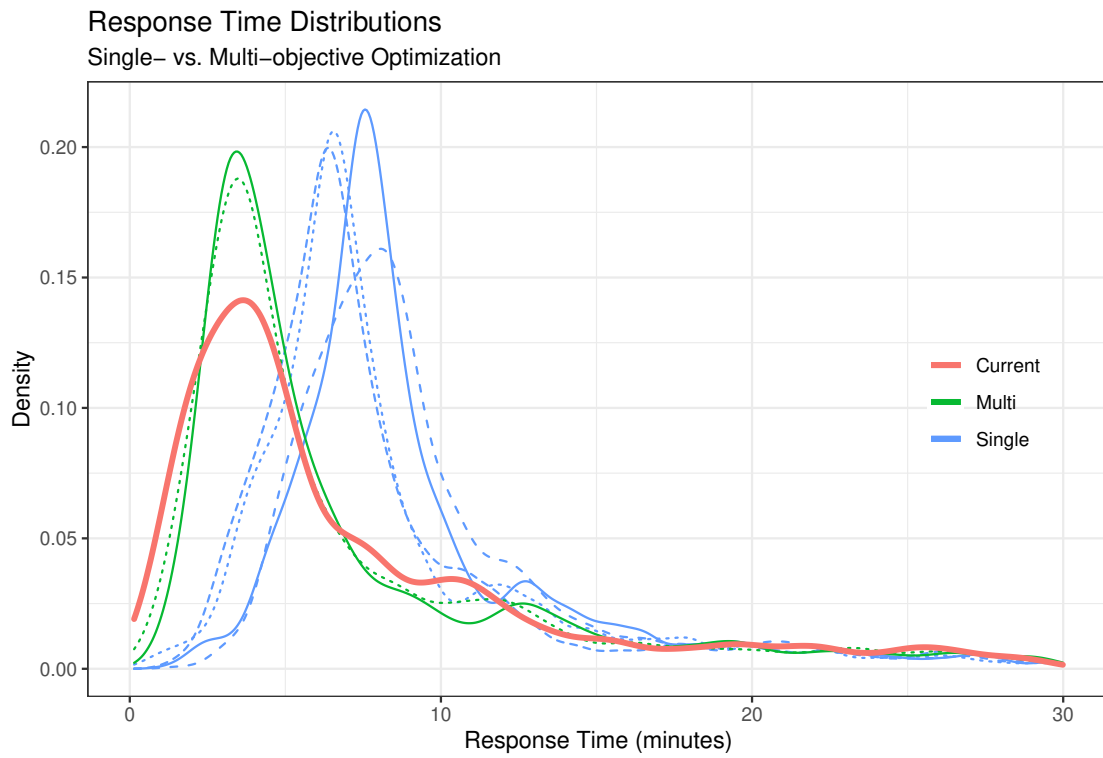
Proportion of Proposed Configurations ● 25 ● 50 ● 75 ● 100

(b)

Figure 4: For the one-station setting, (a) metamodel fit by sample size with standard error bars; and (b) average DES simulated 90th percentile response times for proposed locations.



(a)



(b)

Figure 5: For the one-station setting, (a) distributions of response times for the current and proposed configurations; and (b) distributions of response times for proposed configurations based on the single- and multi-objective optimization discussed in Section 5.

320 were then used as the input to the DES. Based on the sample size analysis (see Section 3.5), ten runs of
321 the DES were required to detect mean 90th percentile differences of at least 30 seconds below that of the
322 current station. The mean and 95% confidence intervals were computed for the simulated 90th percentile
323 response time across these ten runs, which are shown in Figure 4b. Each bar corresponds to a unique location
324 proposed by the optimization procedure, and the size of each dot corresponds to the proportion of the 100
325 procedures that resulted in a location with the same 90th percentile response time based on the metamodel.

326 Based on this plot, the proposed station locations from the metamodel optimization built on all considered
327 sample sizes reduced the simulated 90th percentile response time by at least 30 seconds compared to the
328 current station. Note that for the sample size of 50, 1 optimization run resulted in a location with an
329 average 90th percentiles response time of 142 minutes which is not included in Figure 4b. The best location,
330 on average, was found by one optimization procedure with a sample size of 200, for a mean 90th percentile
331 response time of 17.3 minutes compared to the current station’s mean of 19.1 minutes. The next best location
332 was found by 80% of the optimization procedures on the metamodel built on 1,000 locations, with a mean
333 90th percentile response time of 17.4 minutes.

334 In addition to the 90th percentile, Figure 5a shows the distribution of response times for several of these
335 proposed locations as well as the current location from one run of the DES. While all distributions are right
336 skewed, the current station’s response times distribution has a peak near 3.8 minutes. The other curves,
337 shown for sample sizes of 100, 400, and 1,000, have peaks between 4.5 and 6.5 minutes. This indicates that
338 although the proposed locations reduce the simulated 90th percentile of response times, effectively reducing
339 the amount of time needed to reach calls in outlying areas, they require additional time for many of the calls
340 that are within five minutes of a response under the current system.

341 To understand the results described above, Figure 6a plots several of the proposed locations in relation to
342 the city of Virginia. The current station, shown in red, is in the center of the city, allowing for a fast response
343 to many calls in a dense area. However, the proposed locations based on the metamodel optimization are on
344 the western side of the city, along US 53 or US 169, which allow for quicker access to the outlying regions.
345 Thus, while there is some variability in the simulated response time distributions and 90th percentiles, the
346 general trend suggests that moving the station along the highway on the western edge of the city will reduce
347 the 90th percentile of the response times.

348 *4.2. Two Station*

349 Here results are presented for the case in which two stations are considered. Weighted random samples of
350 two-station configurations were taken according to the sample sizes specified in Table 3, and these samples
351 were used to fit and optimize station configurations using the metamodels. Additional details are provided
352 in Section 9 of the Supplementary Material.

353 Figure 7a again shows the goodness of fit of the models by sample size using the cross-validated R^2 of the
354 selected random forest metamodel along with standard error bars. Though the sample sizes are necessarily
355 larger than the one-station version, an informative metamodel can still be achieved.



(a)



(b)

Figure 6: For the one-station setting, (a) location of proposed configurations in relation to Virginia; and (b) location of proposed configurations from the the multiobjective median-90th percentile optimization described in the Discussion. See Section 5.

356 The results of the optimization are not as clean here, with more diversity of locally optimal solutions for
357 each sample size. Validating each of these metamodel-proposed solutions with ten runs on the DES found
358 that, with the exception of a few outliers, nearly all proposed configurations improved upon the current
359 system (Figure 7b). The best configuration was found by two optimization procedures on the metamodel
360 built on a sample of 5,000 configurations, with a average 90th percentile of 13.5 minutes.

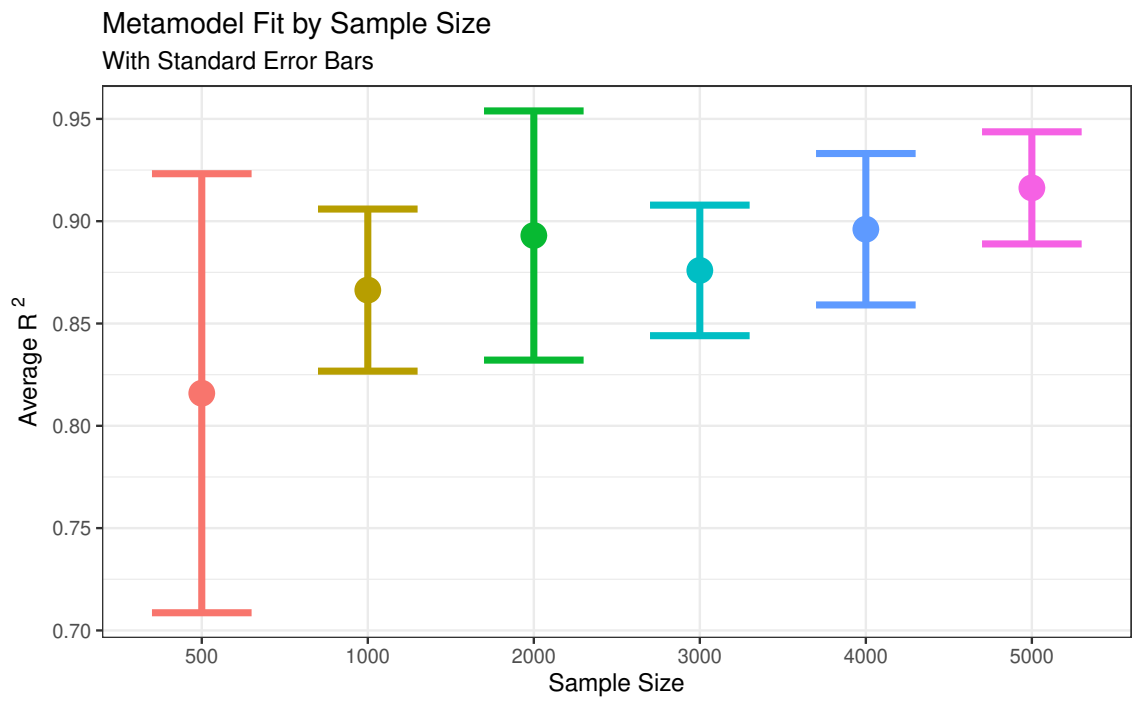
361 Figure 8 shows the distributions of simulated response times for the best configurations indicated by
362 the metamodel with sample sizes of 1,000, 3,000, and 5,000. As with the one-station setting, while these
363 proposed configurations decrease the 90th percentile, they increase the lower quantiles of response times.
364 The peak of the distributions for each proposed configuration represented is shifted to the right of the current
365 configuration's peak, signifying longer response times for many of the calls that are within three minutes of
366 a response under the current system.

367 To understand this trend, Figure 9 shows the geographic locations of the most commonly proposed
368 configuration for each sample size. The current configuration is shown in red, with locations in the center of
369 Virginia and Eveleth. Each proposed configuration consisted of one station in the northern area to the west
370 of Virginia and one station in the southern region to the southeast of Eveleth. All proposed configurations
371 have locations closer to the highway than the current configuration, with the distances between stations
372 slightly farther than the current distance. Similar to the one-station case, this general trend suggests that
373 moving the stations closer to the highway would reduce the 90th percentile of the response times.

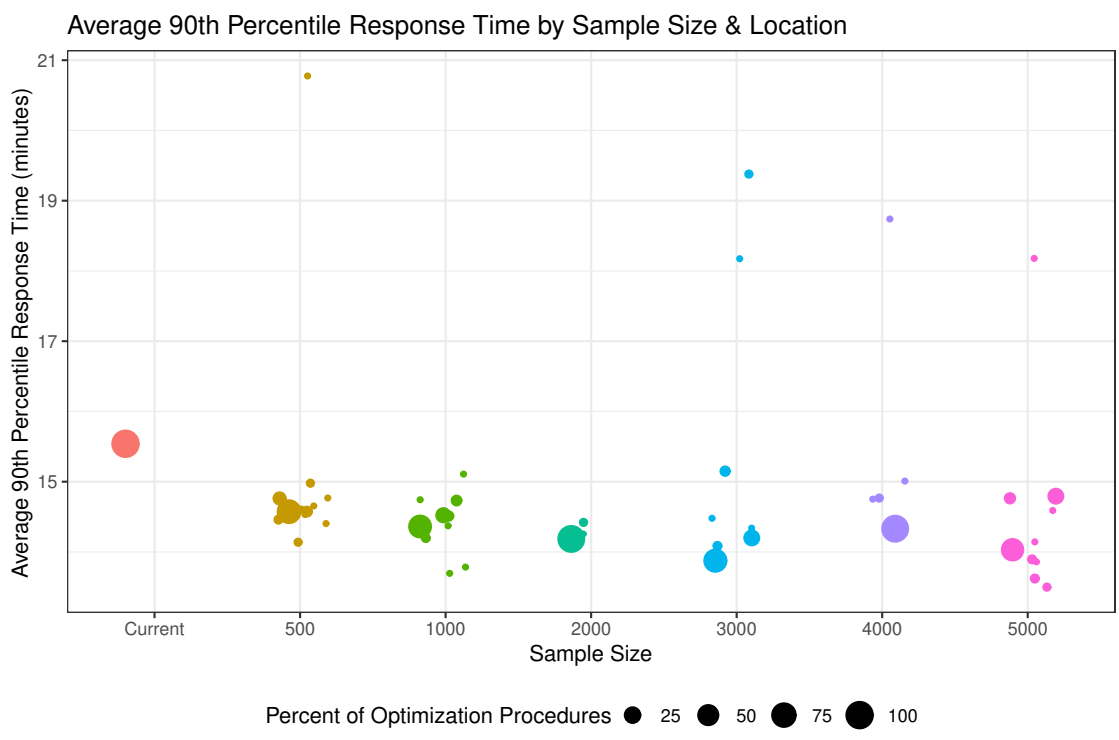
374 4.3. Twelve Stations

375 Here, briefer results are provided for the twelve-station case. Additional details for the twelve-station DES
376 are in Supplementary Material Section 11, while results for an intermediate five-station case are provided
377 in Section 10 of the Supplementary Material. Overall, the metamodels for this scenario needed much more
378 data than the one- and two-station systems, while at the same time requiring much larger computational
379 resources to simulate and optimize. The twelve-station case, and even the five-station case, were challenging
380 scenarios that stretched this methodology and computational infrastructure, and consequently, the results
381 are less encouraging. Still, it is important to demonstrate both where the metamodeling approach excels
382 and where it requires more development.

383 For twelve stations, three different sizes of configuration samples were generated using the constrained,
384 weighted method. Figure 10a shows the results; note that even with a sample size of 50,000, the cross-
385 validated R^2 is not even 50%. PSO was then used to optimize the station locations using each metamodel, and
386 the complexity of the problem resulted in a majority of the procedures converging to different configurations.
387 Increasing the sample size used to train the metamodel did result in lower overall distributions of 90th
388 percentiles for the 100 configurations, but in this case nearly all times were still greater than 30 minutes
389 and none approached the current average of 18.5 minutes (Figure 10b). Clearly, the metamodels failed to
390 adequately capture the complexities of the system. More data is needed to train the metamodels in this
391 case.



(a)



(b)

Figure 7: For the two-station setting, (a) metamodel fit by sample size with standard error bars; and (b) average DES simulated 90th percentile response times for proposed locations.

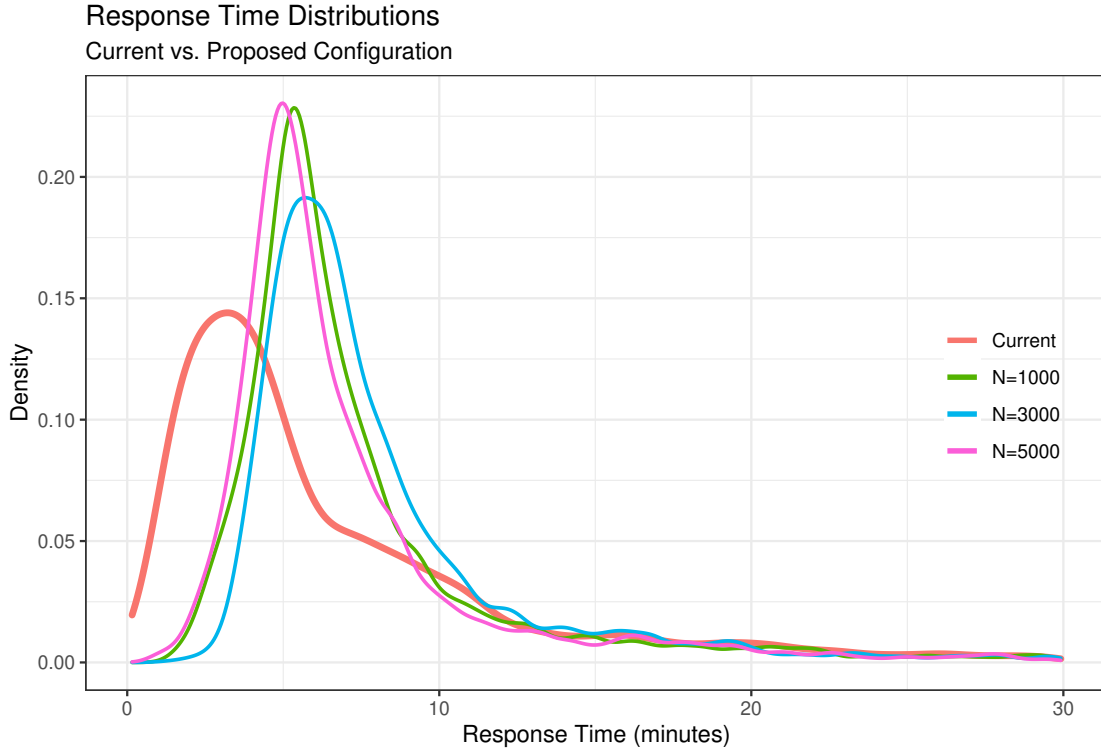


Figure 8: Distributions of response times for the current and proposed configurations, for the two-station setting.

392 **5. Discussion and Conclusion**

393 *5.1. Discussion*

394 Interestingly, the best, most reliable metamodel fits were not necessarily needed to find improved lo-
 395 cations, and many models with poorer fits also proposed configurations with good average 90th percentile
 396 response times for the one- and two-station scenarios. This suggests an important point: metamodeling may
 397 not produce a single, globally optimal solution, but is effective at collecting a set of promising solutions that
 398 can then be more carefully evaluated and analyzed using a simulator and domain knowledge. This collection
 399 happens naturally when an optimization heuristic such as particle swarm optimization is used and produces
 400 a number of solutions based on optimization runs from different initializations. This set of solutions can
 401 then reveal what is in common among improved configurations. For instance, for the one- and two-station
 402 cases many of the solutions suggested by the optimization heuristic moved the stations closer to the highway
 403 (see Figures 6a and 9). This makes intuitive sense because the goal is to minimize the 90th percentile of
 404 the response time distribution; increases in the median response are allowed in order to reduce the right tail
 405 response by improving highway access (see Figures 5a and 8).

406 A simple question then presents itself: can the benefits of a reduced 90th percentile be achieved while
 407 also retaining a median response that is close to the current level? To briefly investigate this, a simple
 408 multiobjective optimization approach was used to simultaneously minimize the 90th percentile and median

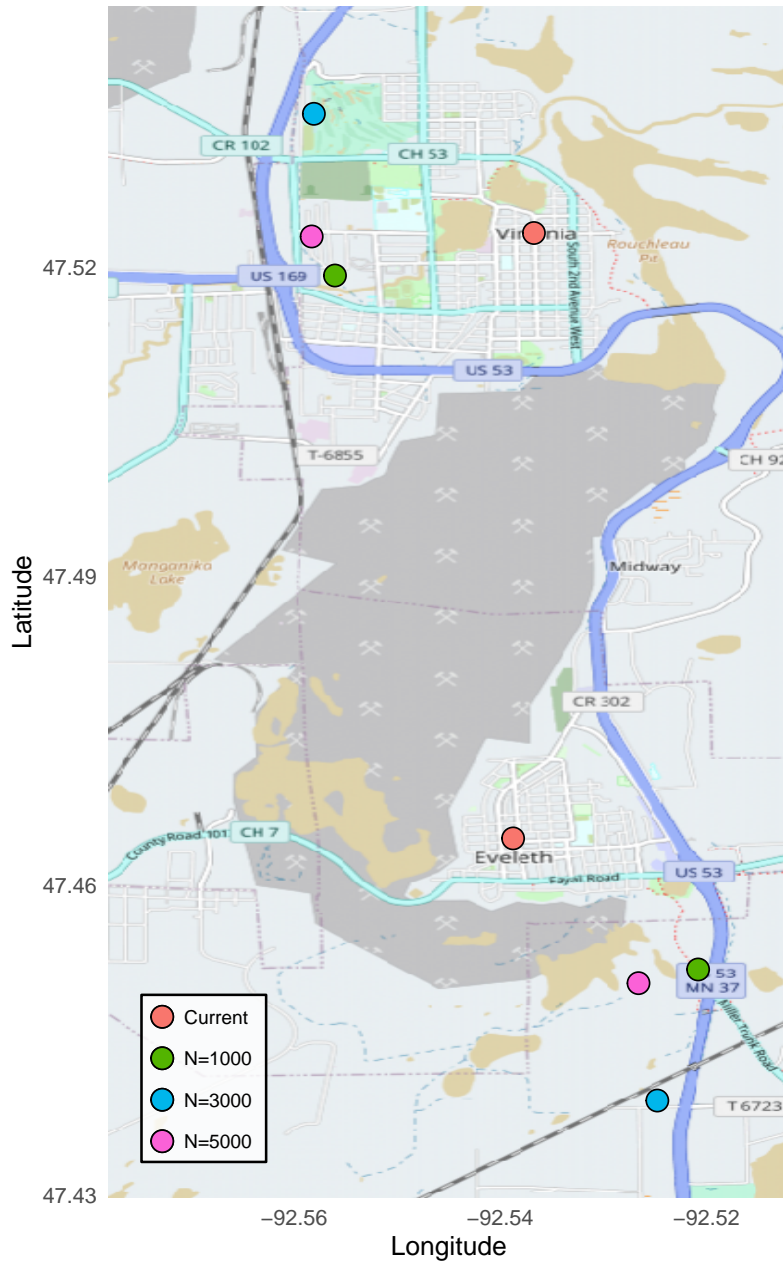


Figure 9: Location of proposed configurations in relation to St. Louis County, for the two-station setting.

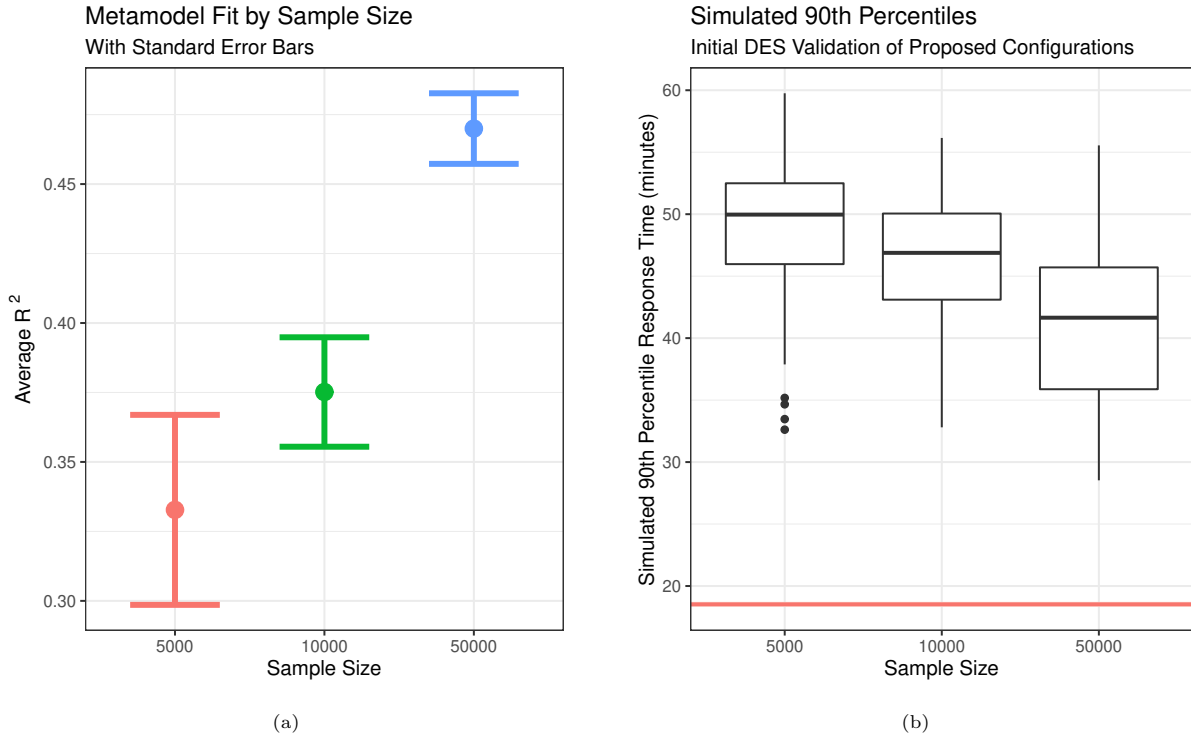


Figure 10: For the twelve-station setting, (a) metamodel fit by sample size, with standard error bars; and (b) boxplot of single DES validation of 100 proposed configurations produced by optimizing the metamodel-predicted 90th percentile response time. The red line in (b) is the DES performance of the current configuration, with 95% confidence band.

409 response times for the one-station case. In this optimization, a new objective function was created, as a
 410 linear combination of 90th percentile and median, where both objectives were equally weighted. The analysis
 411 was done for sample sizes of 100, 200, 300, 400, and 500. Due to the increased stability around the median
 412 quantile, the R^2 for these metamodels were typically 5-10 percentage points higher than those modeling
 413 the 90th percentile. After the optimization and validation steps, most proposed locations decreased the 90th
 414 percentile by approximately 20 to 60 seconds without drastically affecting the median. Figure 5b shows the
 415 response time distributions for the current station location in red, proposed locations based on the single
 416 objective analysis in blue, and the proposed locations based on the multiobjective analysis in green using
 417 a sample size of 300; the multiple density curves within each analysis type represent the different locations
 418 suggested by the 100 different optimization procedures. Geographically, many of the proposed locations
 419 under the multiobjective optimization procedures were on the western edge of the city of Virginia, but not
 420 as close to the highways as seen in Figure 6a, which balances access to the outlying areas with proximity to
 421 the high density area. These proposed locations are seen in Figure 6b, color coded by the sample size used
 422 to build the underlying model.

423 We also explored the robustness of our work by performing two types of sensitivity analyses. First, for
 424 the two-station case, the stations in the configuration which was selected based on the optimization of the
 425 5,000-point metamodel (shown in pink in Figure 9) were perturbed and reevaluated by both the metamodel

426 and DES in order to assess geographical trends in the 90th percentile of the response times. Details are
427 reported in Section 12.1 of the Supplementary Material, but overall the findings were as expected: perturbed
428 locations close to the optimized locations had more similar predicted response times than those locations
429 that were further away.

430 The second sensitivity analysis assessed the robustness of the methods to small changes in the gamma
431 and lognormal distributional parameters used in the DES (see Section 3.2). For the work in this paper, the
432 parameters in these distributions were estimated from the data and as such include measured uncertainty. For
433 this sensitivity analysis, random perturbations of these parameters were generated based on their estimates
434 and their estimated uncertainty, and these new parameters were used to create a new version of the DES.
435 This process was repeated 50 times to create 50 different simulators. Each perturbed DES was then used to
436 produce a set of training data used to fit a metamodel and optimize the station location using the methods
437 described in this paper. Additional details are provided in Section 12.2 of the Supplementary Material.
438 Figure 11 displays a map with the current station location in red, the original proposed location in blue,
439 with the 50 proposed locations based on the perturbed simulators in green. While the specific locations vary,
440 the message is clear and consistent with earlier findings: to minimize the 90th percentile of the response
441 times in the one-station setting, the ideal station location is along the highway near the intersection of US
442 53 and US 169. The results of this sensitivity analysis suggest that slightly different input parameters to
443 the DES, as could be expected from utilizing a different dataset from the same system, still yield consistent
444 qualitative suggestions for the EMS system.

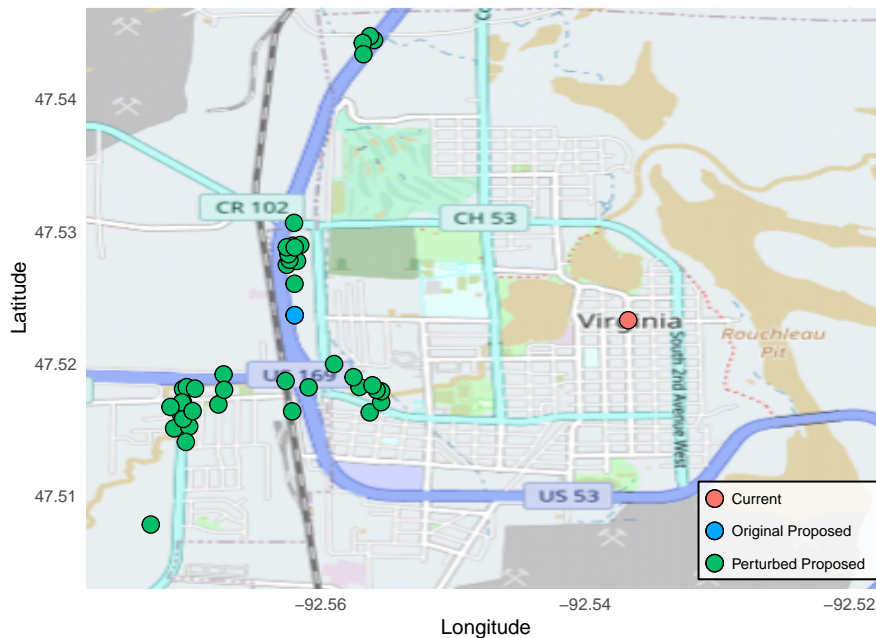


Figure 11: Location of the proposed station locations using the simulators with perturbed parameters in relation to the current station and original proposed station location.

445 *5.2. Conclusion*

446 Because detailed discrete event simulators for large rural-urban EMS systems are computationally de-
447 manding, it is difficult to optimize using the DES directly, and even more challenging when including ran-
448 domness in the simulation. To address this problem, metamodels are used as a surrogate for the DES and
449 the present work examined how much data these surrogates required as the complexity of the system in-
450 creased. The study found that in order to model the 90th percentile response time of a single station, only
451 200 to 400 data points are needed to obtain an accurate random forest metamodel. This metamodel, when
452 used to optimized, produced configurations that improved upon the current configuration by over a minute,
453 according to the DES. For the two-station setting, around 3,000 data points were required, and resulting
454 configurations suggested improvements of at least 30 seconds. For the twelve-station setting, however, even
455 50,000 data points was inadequate to train a metamodel which reliably optimized the system. Thus, while
456 using a constrained, weighted sampling technique to generate data in intuitively promising regions decreased
457 the number of DES runs needed, the metamodeling approach still requires a significant amount of time and
458 data for complicated settings. These findings, it is expected, can be generalized to similar rural-urban EMS
459 systems, with the quality of the metamodel—as measured, say, by out-of-sample R^2 —serving as a rough
460 indicator of how effective the optimization will be.

461 Based on this analysis, the discrete event simulators constructed to model EMS systems in St. Louis
462 County, Minnesota appear to be reasonable approximations of the system’s responses to medical calls. The
463 use of randomness in each aspect of the simulator, guided by historic call data, strengthens the reliability of
464 the DES by ensuring that anomalous calls do not drastically alter a given station configuration’s responses.
465 However, these simulators are overly simplified representations of the true system and do not account for
466 the many complexities. For instance, all calls are assumed to have the same priority and only medical calls
467 were considered, even though resources at these stations are shared between medical and fire emergencies.
468 In addition, it is assumed that only one vehicle is needed for each call, and this responding vehicle is an
469 ambulance that always starts from the station, not the hospital, a previous call location, or any location
470 in between. Thus, while this DES can be used to find improved configurations, a more complex simulator
471 could provide more insight.

472 There are many areas of future work possible to continue or improve this analysis. To start, developing a
473 faster simulator would allow for a fuller understanding of the amount of data required for the more complex
474 cases with many stations. Additionally, rather than building a single metamodel on many runs of the
475 DES, exploring model averaging techniques for many metamodels built on smaller samples could provide
476 valuable insight with fewer runs. Alternatively, since an EMS system is unlikely to have the capacity to
477 move all stations in practice, an alternative approach that focuses on either moving a subset of the stations
478 or removing certain stations, while keeping the others in place, could be considered. Another approach to
479 reduce the amount of data necessary to fit quality metamodels would be to continue exploring alternative
480 sampling strategies. Techniques incorporating spatial densities and inverse-distance weights could be further

481 explored, in addition to adaptive sampling, also known as active learning, which has been shown in the
482 metamodeling literature to produce small yet informative samples [39, 41]. Also, several aspects regarding
483 the optimization could be investigated. Though PSO appears to be a solid metaheuristic choice, it is possible
484 that other methods, such as Genetic Algorithms or tabu search, would improve results for a given level
485 of metamodel quality. Along with the continuous optimization of station locations, incorporating station
486 resources such as vehicles or personnel in the optimization would allow for more thorough solutions; for
487 instance, perhaps combining the resources of two stations into a single station could reduce the response
488 times while also reducing cost. Finally, performing a full multiobjective optimization analysis with Pareto
489 fronts is a promising area of future research, as discussed above. Invariably, EMS departments care about
490 more than one measure, and a multiobjective approach will provide decision-makers with a more realistic
491 menu of options to improve their systems.

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